JCA Refinement Meeting

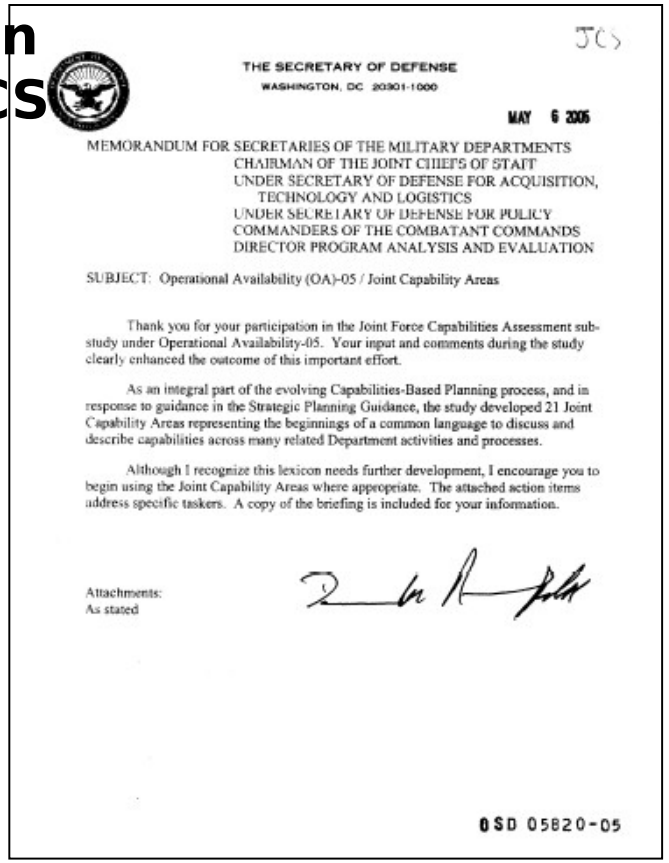
CJCS Tasks

Joint Staff J-7 / JETCD

SecDef JCA Memo

"Although I recognize this lexicon needs further development, I encourage you to begin using the Joint Capability Areas where appropriate. The attached action items address specific taskers…The CJCS shall…"

- **Implement the JCAs (Tier 1) as the top level in the evolving capabilities lexicon. Establish a subsequent date (NLT March 2006) for formal review after sufficient use**
- **Develop joint definitions for all JCA terms and transition to joint doctrine as they are refined**
- **Embed JCAs into future guidance for JOCs, JICs, and JFCs**
- **Refine Tier 2 layer of capabilities lexicon as required to provide sufficient detail to enhance usefulness**
- **In coordination with JSJFCOM, Integrate the capabilities lexicon into the future Universal Joint Task List (UJTL)**
- **Use the capabilities lexicon in the continued evolution of the Joint Capabilities Integration**



JCS

THE SECRETARY OF DEFENSE
WASHINGTON, DC 20301-1000

MAY 6 2005

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARY OF DEFENSE FOR ACQUISITION, TECHNOLOGY AND LOGISTICS
UNDER SECRETARY OF DEFENSE FOR POLICY
COMMANDERS OF THE COMBATANT COMMANDS
DIRECTOR PROGRAM ANALYSIS AND EVALUATION

SUBJECT: Operational Availability (OA)-05 / Joint Capability Areas

Thank you for your participation in the Joint Force Capabilities Assessment sub-study under Operational Availability-05. Your input and comments during the study clearly enhanced the outcome of this important effort.

As an integral part of the evolving Capabilities-Based Planning process, and in response to guidance in the Strategic Planning Guidance, the study developed 21 Joint Capability Areas representing the beginnings of a common language to discuss and describe capabilities across many related Department activities and processes.

Although I recognize this lexicon needs further development, I encourage you to begin using the Joint Capability Areas where appropriate. The attached action items address specific taskers. A copy of the briefing is included for your information.

Attachments:
As stated

OSD 05820-05

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Progress on SECDEF Taskings

- **Implement the JCAs (Tier 1) as the top level in the evolving capabilities lexicon. Establish a subsequent date (NLT March 2006) for formal review after sufficient use**
  - **24 Aug 05 - GO/FO/SES Comment Resolution Conference (CRC) endorsed *refined* Tier 1 and *working* Tier 2 JCAs**
  - **31 Aug 05 - Delivered JCA Taxonomy and Lexicon to QDR IPT#5**
    - **Participated in QDR Taxonomy sub working group that oversaw JCA implementation efforts across DoD**
    - **4 Nov 05 - Delivered progress report to QDR IPT#5**
  - **14 Dec 05 - Initiated data call to determine usefulness and facilitate refinement**
  - **6 Feb 05 – JCAs role in CBP reinforced in QDR**
  - **15/16 Mar 06 - JCA Refinement Meeting**

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Progress on SECDEF Taskings

- Develop joint definitions for all JCA terms and transition to joint doctrine as they are refined
  - Develop Joint Definitions – suitable for JP 1-02, *DOD Dictionary*
    - Tier I doctrinal analysis completed Apr 05; 13 of 21 Tier I JCAs appear in JP 1-02
      - Some JCA definitions are different from JP 1-02; in some cases they do not reflect current policy/thinking
      - A few definitions are close to that of other approved DOD terms, i.e., “information affairs” is “public affairs”
    - Tier II terms analyzed; ongoing change makes continued analysis or integration into doctrine difficult
  - Move mature JCAs into Joint Doctrine
    - Tier 1 doctrinal analysis completed Apr 05; 19 of 21 JCAs appear in joint doctrine
    - Tier II terms analyzed; ongoing change makes continued analysis difficult; many appear in JPs

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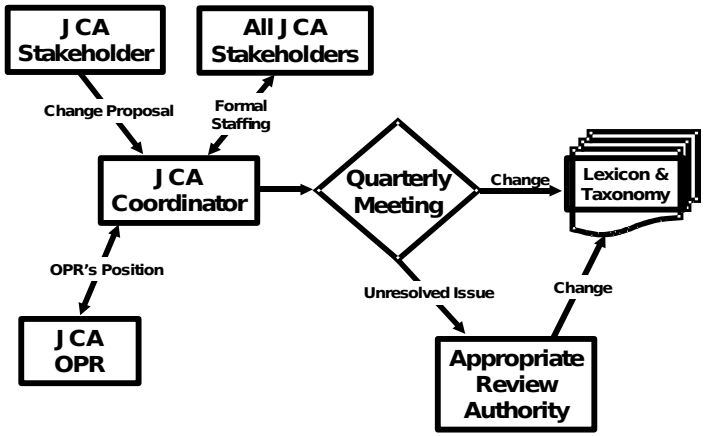
Progress on SECDEF Taskings

- **Refine Tier 2 layer of capabilities lexicon as required to provide sufficient detail to enhance usefulness**
  - **24 Aug 05 - GO/FO/SES Comment Resolution Conference (CRC) endorsed *refined* Tier 1 and *working* Tier 2 JCAs**
    - **230 JCAs below Tier 1 identified, defined, and binned**
    - **Supporting and supported relationships among Tier 2 JCAs identified**
  - **31 Aug 05 - Delivered JCA Taxonomy and Lexicon to QDR IPT#5**
  - **Developed Joint Capability Area Management Plan (JCAMP)**
  - **15/16 Mar 0(CAMP refinement process**



JCA Refinement Process

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Progress on SECDEF Taskings

- CJCS in coordination with USJFCOM - Integrate Shape capabilities lexicon into the future Universal Joint Task List (UJTL)

JCA / UJTL one-year mapping plan includes:

- Mapping Phase I complete – initial “one-to-one” mapping of tasks to JCAs – Completed November 2005
- UJTL Working Party 25-27 Apr 06 to address issues
- Mapping Phase II in progress – Mission Analysis of JCAs and Tasks to determine what tasks support which JCAs (one-to-many)
  - Estimate completion in September 2006

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Progress on SECDEF Taskings

- **Use the capabilities lexicon in the continued execution of the Joint Capabilities Integration and Development System (JCIDS) where appropriate**
  - **VCJCS issues a Joint Requirements Oversight Council Memorandum (JROCM) to provide interim guidance on how to incorporate JCAs into JCIDS**
  - **Incorporate JCA lexicon / taxonomy into next revision of CJCSI 3170**
  - **Functional Capability Boards (FCB) assigned as Office of Primary Responsibility (OPR) to each Tier 1 JCA**
  - **Tier 2 JCAs mapped to FCB portfolios**
  - **JCIDS Gatekeeper:**
    - **Each program will be tagged to a JCA to which it delivers or contributes capability**
    - **Each Initial Capability Document (ICD) and Capability Development Document (CDD) will identify supported or related JCAs**
    - **Programs briefed to the FCB / Joint Capability Board (JCB) will be required to highlight impact on JCAs**
    - **All other document inputs (e.g. Lessons Learned, GWOT Assessment, etc) will be tagged to JCAs (Tier 2 level or below)**

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Progress on SECDEF Taskings

- **Implement JCAs into the current process to receive and assess Integrated Priority List submissions from the combatant commanders**
  - **FY07 COCOM Integrated Priority List (IPL) submissions gaps were mapped by JS/J-8 to Tier 1 and Tier 2 JCAs**
  - **Will incorporate JCAs into the FY 08-13 IPL development guidance to COCOMs (mapping gaps to Tier 2 JCAs)**
  - **Based on Gap-to-JCA mapping, JCIDS Gatekeeper will bin the IPL gaps to the appropriate FCBs for assessment and priority**

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Backup

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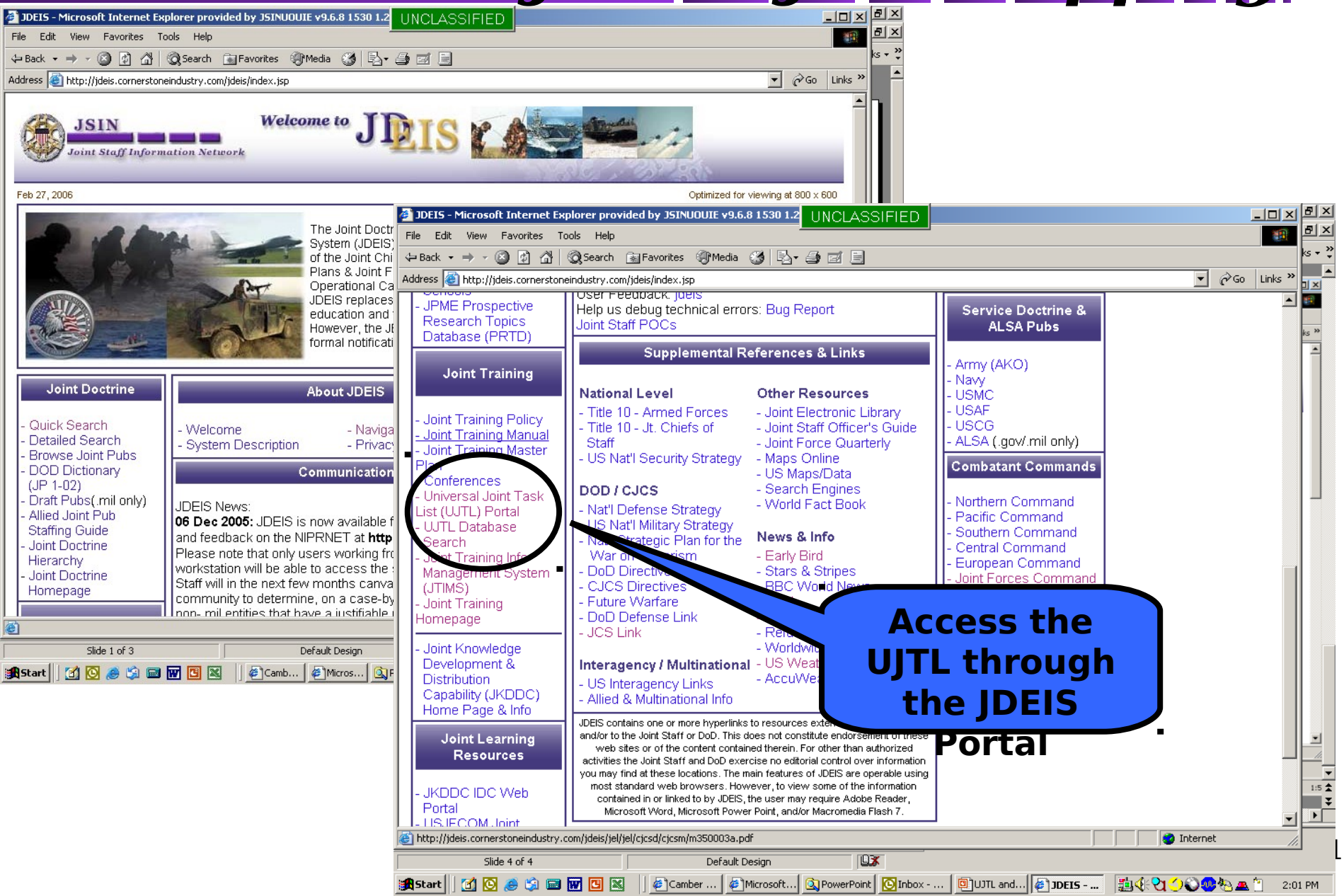
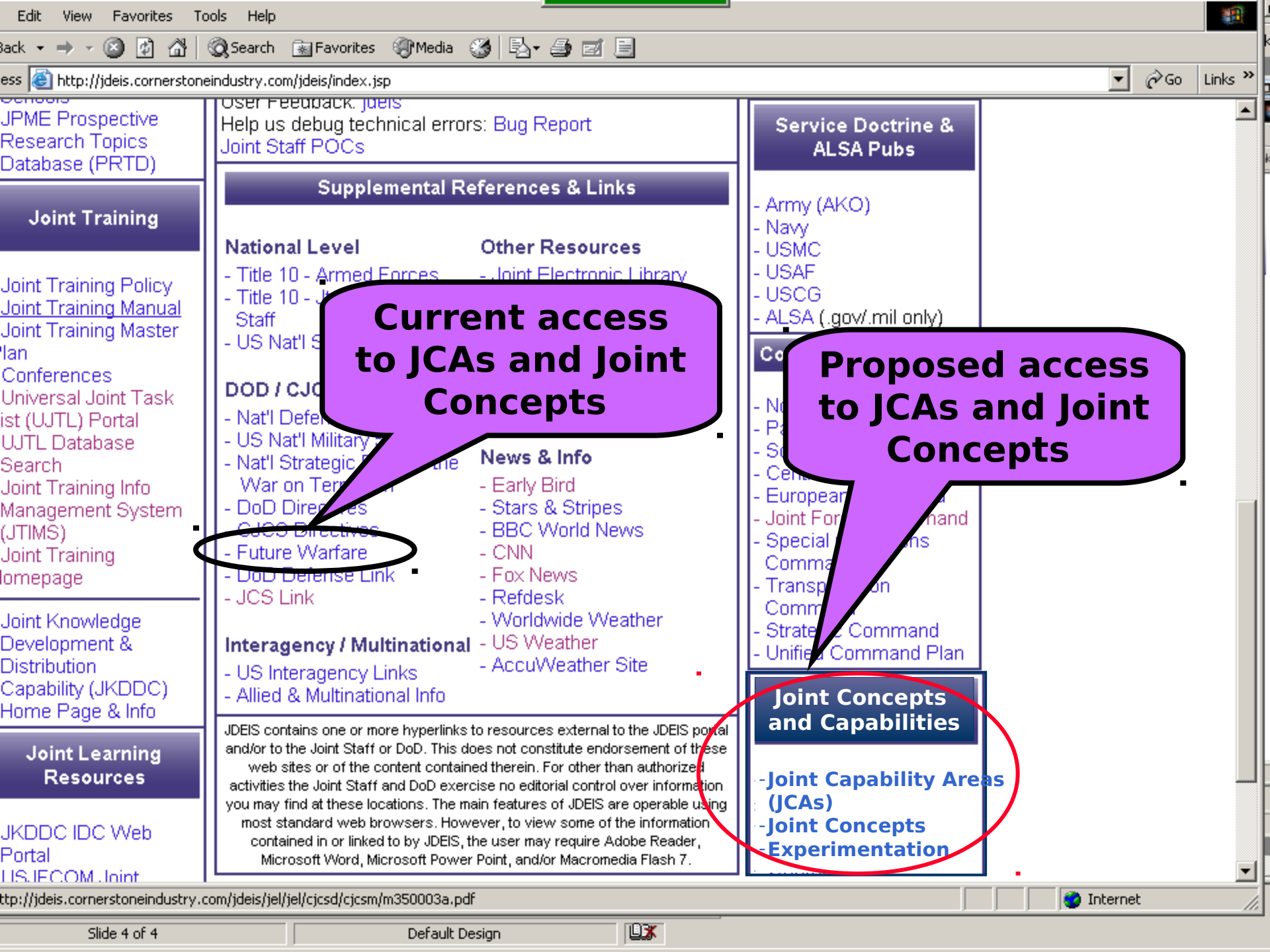
UJTL to JCA Mapping

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JCAs into Joint Publications: Update

- **Definitions Way Ahead:**
  - **Provide doctrine analysis to JCA proponents**
  - **Continue to incorporate mature JCA definitions into JP 1-02**
- **Doctrine Way Ahead:**
  - **Incorporate understanding of JCAs into JP 1, the Chairman's Capstone Joint Publication-now undergoing revision**
  - **Provide doctrine analysis to JCA proponents to help in development of JCAs**
  - **Brief May 06 Joint Doctrine Working Party on JCA integration into JPs**
  - **Work with JP Lead Agents to ensure mature and valid Tier I and II JCAs are incorporated into joint doctrine**

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